Resiliency and Multisectoral Networks: A Public Management Perspective

Presentation for Workshop:
“Measuring Resilience and Adaptive Capacity for Local Populations”
Institute for National Security and Counterterrorism
Syracuse University
January 15-17, 2009

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Multi-sectoral Networks

multi-organizational networks of

• government agencies,
• for-profit firms, and
• nonprofit organizations (aka NGOs)
Theoretical Logic of Multisectoral Networks

Herranz (2008): 

a) there are three basic coordination mechanisms for organizational control: markets, bureaucracies, and clans (Ouchi 1995; Wilkins’ and Ouchi 1983; Ouchi 1980); 
b) these mechanisms manifest themselves as three organizational types: market-based firms, government agencies, and non-governmental organizations; 
c) these organization types are legally categorized into three sectors: for-profit, public, and nonprofit; 
d) organizations from all three sectors sometimes collaborate as part of multisectoral networks; and 
e) all three basic coordination mechanisms operate in multisectoral networks, and may be used to identify and explain the behavior of multisectoral networks: failure, resiliency, and adaptability.
Conceptualizing Network Change

• Ebers’ (1997) meta-analysis of theories from economics, sociology, organization studies, information systems, and business strategy.

• “three content dimensions of micro-level ties that link organizations within inter-organizational networking relationships, namely resource flows, information flows, and flows of mutual expectations” (Ebers 1997, 4)
## Analytical Approach to Network Adaptation & Resiliency

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Examples:

- Civilian
- Homeland Security
- National Security